

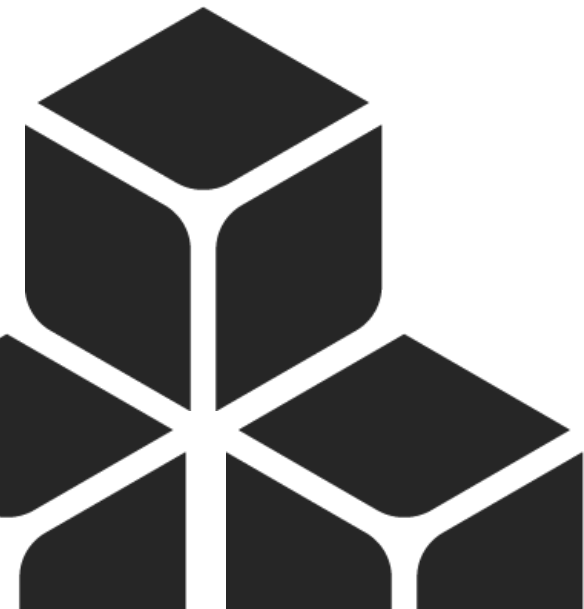


**Protein
Industries
Canada**



APPENDIX A

Reporting to the Federal Government



E: A summary of any updates to the Recipient's investment policies, standards and procedures, if any;

PROTEIN INDUSTRIES CANADA ("PIC")
Investment Policy Statement ("IPS")

I. Purpose

The purpose of this Investment Policy Statement (IPS) is to establish guidelines for the investable assets (the "Portfolio") of Protein Industries Canada. This document shall apply to the Finance and Audit Committee of the Board, as well as all Investment Managers hired to assist with the management of the Portfolio.

II. Investment Objectives & Constraints

- A. The objective of the Portfolio is the preservation of the capital to meet future disbursement requirements.
- B. The Portfolio is also subject to the following constraints:
- (a) Protein Industries Canada shall not encumber the Portfolio in any way, including, but not limited to, encumbrances in any way connected to (i) borrowing money; (ii) issuing any debt obligations or securities; (iii) guaranteeing any debt or other obligation of a person, mortgagor or other entity; or (iv) pledging all or any portion of the Portfolio by way of security for payment to any creditor.
 - (b) Investments of the Portfolio in the securities of any one issuer, or two or more affiliated entities, shall be limited to no more than ten percent (10%) of the investment portfolio's assets.
 - (c) Subsection II B (b) does not apply in respect to:
 - (i) investments in securities issued by the Government of Canada or the government of a province, or securities that carry the full faith and credit of either; and
 - (ii) any index, segregated, mutual or pooled fund.
 - (d) Investments of the Portfolio in securities with a credit rating of "A" (including all sub-classifications of this rating category), by at least one of the recognized credit rating agencies, shall be limited to no more than twenty percent (20%) of the investment portfolio's assets.

- (e) Investments of the Portfolio in securities with a credit rating of “AA” (including all sub-classifications of this rating category), by at least one of the recognized credit rating agencies, shall be limited to no more than seventy percent (70%) of the investment portfolio’s assets.
- (f) Investments in securities that are not issued by, or carry the full faith and credit of either the Government of Canada or the government of a province, shall be limited to no more than eighty percent (80%) of the investment portfolio’s assets.
- (g) Where external credit ratings are applied, investments or counterparts shall have a credit rating from at least two of the four following rating agencies: Moody’s Investors Service Inc., Standard & Poor’s Ratings Services, Fitch Rating Ltd., and DBRS Ltd. When there are two or more ratings for an entity or security, the lower of the highest two ratings should be used to determine eligibility, in accordance with Basel III rules. When there is an assumption of government support in the rating, standard-alone ratings should be used where available; otherwise the official rating should be used.
- (h) Protein Industries Canada shall not invest the Portfolio in securities that are not denominated in Canadian dollars.

III. Description of Responsibilities

A The responsibilities of each party involved in managing the portfolio are defined below:

1. Finance and Audit Committee:

The Finance and Audit (“Committee”) is established under the authority of, and is accountable to, the Board of Directors (the “Board”) of Protein Industries Canada. The Committee assists the Board in fulfilling its governance responsibilities with respect to Protein Industries Canada’s Portfolio.

Without limiting the generality of the foregoing, the Committee shall:

- a. approve the appointment and termination of Investment Managers;
- b. review and approve Investment Manager mandates;
- c. approve the appointment and termination of Protein Industries Canada’s investment custodians and other providers of investment-related services, or delegate such approval as appropriate;
- d. review, on a quarterly basis, all matters related to the investment of the Portfolio;
- e. review, at least annually, the Statement of Investment Policy, and monitor

compliance with this policy;

f. review, at least annually, the performance of each Investment Manager and providers of investment-related services;

g. implement investment matters as provided for in the Statement of Investment Policy;

h. monitor, as required, Protein Industries Canada staff's compliance with guidelines and processes for the selection of Investment Managers, including compliance with Protein Industries Canada's conflict of interest policies;

i. approve the management fee on the Portfolio and any modifications thereto.

2. Investment Manager:

The Investment Manager ("Manager") is a person or organization that makes investments of the Portfolio on behalf of Protein Industries Canada under this Investment Policy Statement. The Manager may handle all activities associated with the management of the Portfolio from day-to-day buying and selling securities, to portfolio monitoring, transaction settlement, performance measurement, and regulatory and client reporting.

IV. Fiduciary Duty

A. In seeking to attain the investment objectives set forth in the IPS, the Prudent Investor Rule shall apply, which states that the Finance and Audit Committee is under a duty to Protein Industries Canada to invest and manage the Portfolio as a prudent investor would, as described below:

1. The exercise of reasonable care, skill, and caution that is applied to investments not in isolation but in the context of the Portfolio and as part of an overall investment strategy, which should incorporate risk and return objectives reasonably suited to the Portfolio.

2. In making and implementing investment decisions, the Finance and Audit Committee has a duty to diversify the Portfolio unless, under the circumstances, it is prudent not to do so.

3. In addition, the Finance and Audit Committee must:

a. Conform to fundamental fiduciary duties of loyalty and impartiality.

b. Act with prudence in deciding whether and how to delegate authority

and in the selection and supervision of agents (i.e. Investment Managers).

- c. Incur only costs that are reasonable in amount and appropriate to the management of the Portfolio.

B. The Prudent Investor Rule is based on the following five basic principles:

1. Sound diversification is fundamental to risk management and is therefore ordinarily required of the Finance and Audit Committee.
2. Risk and return are so directly related that the Finance and Audit Committee has a duty to analyze and make conscious decisions concerning the levels of risk appropriate to the purposes, distribution requirements and other circumstances of the Portfolio.
3. The Finance and Audit Committee has a duty to avoid fees, transaction costs and other expenses that are not justified by needs and realistic objectives of the Portfolio.
4. The fiduciary duty of impartiality requires a balancing of the elements of return between production of income and the protection of purchasing power.
5. The Finance and Audit Committee may have a duty as well as having the authority to delegate as prudent investors would.

C. Conflict of Interest Concerning Investment Management:

- (a) The Finance and Audit Committee shall ensure that all Investment Managers or advisors who are involved in the investment management of the Portfolio disclose in writing, on a timely basis, the nature and extent of his/her interest, including any material interest in any entity that is a party to a transaction with Protein Industries Canada.
- (b) The Finance and Audit Committee shall also ensure that Protein Industries Canada's conflict of interest policies and procedures cover, among others, voting, prohibited transactions, continuing disclosure and avoidance standards.

V. Investment Philosophy

The basic tenet upon which the IPS is based is for the preservation of the capital to meet future disbursement requirements.

VI. General Guidelines

- A. **Maturities of the Securities.** The maturities and terms of investments shall match the profile of Protein Industries Canada's forecasted disbursements of the Portfolio. In cases where the timing of disbursements is unknown, investments shall be held in securities with term to maturity of one year or less.
- B. **Permitted Investments.** The following constitute permitted investments:
- (a) bank certificates of deposit;
 - (b) banker's acceptances;
 - (c) treasury bills, commercial paper and other short-term securities, bonds and notes issued by the federal government, provincial governments, municipal governments and corporations; and
 - (d) other fixed-income securities that carry the full faith and credit of the Government of Canada.
- C. **Prohibited Investments and Trading Activities.** Protein Industries Canada undertakes not to engage or invest the Portfolio in the following:
- (a) equities or shares issued by any corporation;
 - (b) hedge funds or funds of hedge funds;
 - (c) fixed-income instruments rated below A- by Standard & Poor's or Fitch Ratings, A3 by Moody's or A- by DBRS;
 - (d) derivatives or any instruments that have derivative holdings or features;
 - (e) non-marketable securities;
 - (f) commodities;
 - (g) repurchase agreements against securities which are not permitted to be held in the Portfolio;
 - (h) margin transactions or any form of leveraging; and
 - (i) exchange traded funds, segregated, mutual or pooled funds.

VII. Monitoring Portfolio Investments & Performance

- A. The Investment Manager shall prepare a quarterly performance report, which should include the Portfolio's performance, asset allocation, and compliance with all applicable guidelines defined in the IPS. The Portfolio and individual Investment Managers shall be measured against appropriate benchmarks for the asset class.
- B. Performance of the Portfolio, as well as individual Investment Managers, shall be measured versus appropriate benchmarks over rolling 3- and 5-year periods, measured quarterly.
- C. The Portfolio shall be reviewed at least quarterly to ensure that all Investment Managers remain in compliance with all applicable guidelines defined in the IPS.

VIII. IPS Review

- A. Any of the following shall trigger a review of the IPS:
 - 1. A change to Protein Industries Canada's Investment Objectives.
 - 2. In the absence of any change to Protein Industries Canada's Investment Objectives, the IPS should be reviewed at least annually.

F: A statement of remuneration setting out the total compensation paid to the Recipient’s officers, employees or directors, whose compensation exceeds \$300,000 that year, including any fee, allowance or other benefit;

For the fiscal period ending March 31, 2022 one employee’s total compensation was in excess of \$300,000.

G: Executive confirmation that the financial controls of the organization operate as intended

A strong financial control environment exists at Protein Industries Canada. The Chief Executive Officer and Chief Financial Officer did not note any instances in the fiscal year in which the financial control environment did not operate as intended.

H: Executive confirmation that the Intellectual Property Strategy operates as intended and continues to support the objectives set out in the Corporate Plan;

The following information serves to confirm that Protein Industries Canada’s Intellectual Property Strategy operates as intended and continues to support the objectives set out in the Corporate Plan:

Protein Industries Canada continues to support SMEs by providing opportunities to enhance intellectual property literacy, and access to resources including the Protein Industries Canada Director of Data and Intellectual Property. Consortium Members have reported development of more than 437 IP assets through Fund I technology projects, and more than three quarter of project teams reported improved IP literacy as a benefit of working with Protein Industries Canada. Additionally, the Director of IP has been active in external outreach, with a mix of client consultations with individual member companies and speaking engagements at Protein Industries Canada and industry events. In the fiscal year 2022–23, Protein Industries Canada hosted three intellectual property webinars focusing on industrial designs, artificial intelligence patenting (in partnership with the Digital Supercluster) and patent/trade secret literacy. Protein Industries Canada also collaborated with Digital Supercluster, NGen and Oceans Supercluster to host a webinar focused on trade secrets. Protein Industries Canada’s Intellectual Property Registry, (the “IP Hub”) is housed on Protein Industries Canada’s Member Portal, and provides abstracts and key contacts for intellectual property developed in Protein Industries Canada Technology Projects. In 2022–23, PIC added features to the IP Hub that allow for non-project IP to be visible to Members via the Member Portal.

Through 2023–24 Protein Industries Canada’s Director of Intellectual Property will be a key member of the Project Development team as project consortia build Intellectual Property Rationales for Global Innovation Cluster supported Technology projects.

K: A summary of instances where foreground intellectual property was not included on the member-accessible registry

The member-accessible registry of foreground intellectual property (Protein Industries Canada's IP Hub) is active. Thirty patent filings, 37 trademarks and eight other IP assets (copyright, data, algorithms, industrial designs) have been included in the IP Hub.

An additional 21 provisional (or other unpublished) patent applications, 319 trade secrets and 22 other IP assets have been reported to Protein Industries Canada. These instances of foreground intellectual property are business-confidential and have not been included on the registry.

L: Dispute Resolution

To date, there have been no conflicts among members and Protein Industries Canada that required a formal dispute resolution process. This includes disputes under the Member Code of Conduct, the Project Selection Committee/Applicant Interaction Policy and the Appeal Process under the Project Selection Guidance Document.

M: The number of SME members that accessed independent expertise and advice in respect of intellectual property through the mechanism referenced in Subsection 15.2(f)

Protein Industries Canada hosted three intellectual property webinars between April 2022 and March 2023. These webinars provided approximately 80 attendees from member companies with direct programming to increase understanding of intellectual property and its uses. A selection of Protein Industries Canada led IP webinars are available for on-demand viewing. Topics covered in the IP webinars include industrial designs; patenting artificial intelligence technologies; identifying, protecting and maintaining trade secrets; methods to secure protection of new technology; approaches to intellectual property strategy; extracting value from intellectual property; and licensing and collaboration. IP workshops have been presented collaboratively with MLT Aikins, Osler, Gowlings, Conneely, VentureLab, the Digital Supercluster, Canada's Ocean Supercluster, NGen and Protein Industries Canada. Protein Industries Canada's Director of Intellectual Property was a guest lecturer on IP strategy to SME executives enrolled in the Ivey Academy Accelerate Leadership Program. Aspects of intellectual property are often incorporated into the Clusters external communications. Between April 2022 and March 2023, four articles have been published with a specific focus on intellectual property.

Members participating in the development of Expressions of Interest or Full Proposals for Eligible Projects are encouraged to work with Protein Industries Canada's Director of Intellectual Property on development of the Intellectual Property Strategy for their project. Independent advice was provided to more than 65 SME member companies through this mechanism in the 2022–23 fiscal year. Independent of projects, more than 30 SME member companies discussed non-project IP matters with the Director of Intellectual Property over the fiscal year.

N: Statement of funded eligible costs incurred & paid in the year

	2022-23	
	Eligible Funded	ISI Funded
Total Funded Eligible Costs:	\$160,756,100	\$69,250,053
Operating & Administration	\$5,350,972	\$4,013,229
Ultimate Recipient Led Projects	\$153,408,421	\$63,301,117
Recipient Led Projects	\$1,996,707	\$1,935,706

O: Statement of unfunded eligible costs incurred & paid in the year

	2022-23
Total Unfunded Eligible Costs:	\$1,438,956
Operating & Administration	\$0
Ultimate Recipient-Led Projects	\$1,438,956

Q: A summary of the results of evaluations and audits carried out by the Recipient during the year, if any;

For the year ending March 31, 2023, Protein Industries Canada carried out six project audits. The internal audits resulted in a reduction to one projects' total project expenses of \$4,673. This adjustment was due to an error in the hourly wage rate calculation as it was found that the member was eligible for a reduced EI rate that was not considered in the original calculation of wages. Their reimbursement was adjusted by \$2,336 as a result of the findings. There were no exceptions noted on the other five project audits completed.

R: Summary of industry-matching funds received during the year

	2022-23
Ultimate Recipient	\$97,059,772
Industry - Eligible - Program Management Fees & Membership	\$4,084,970
Industry - Eligible - Sponsorships	\$0
Total	\$101,144,742

S: A summary of ecosystem development undertaken during the fiscal year and the total financial commitments that have been made to this development during the fiscal year;

1 project signed during the 2022–2023 year

Total project value	\$	199,107.00
PIC Commitment	\$	178,597.00
Industry Commitment	\$	20,510.00

Ecosystem Development expenditures during the 2022–2023 Fiscal Year (includes Cap project reimbursements, Recipient Led Projects and Cap costs funded through O&A)

Ultimate Rec. Led CB Programs	\$	9,912,000.93
Rec. Led Capacity Programs	\$	1,935,707.64
Capacity Building Costs	\$	460,293.47
Total	\$	12,308,002.04

T: Key Performance Indicators 2022–23

Detailed KPI	Technology	Capacity	Overall
Industry Commitment	\$301,231,931	\$3,290,274	\$304,522,205
PIC funds committed to projects	\$140,739,231	\$15,443,088	\$156,182,319
Industry Matching Funds Ratio			1.65
Reconciled project costs as a % of project funds committed			94.00%
a. New Positions: Number of new positions hired within project *for completed projects only	734.7	19.2	753.9
Job Retention: Number of existing positions/employees PIC reimburses for	1211	75	1286
Number of direct, indirect and induced jobs by March 31, 2031 *for 28 projects analyzed	10800	0	10800
Number of organizations collaborating in projects	335	145	480
Number of SME's participating in projects	168	14	182
Number of Universities & colleges participating in projects	79	40	119
Number of Research institutions participating in projects	102	53	155
Number of Anchor firms participating in projects	35	20	55
Number of foreign firms participating in projects	20	4	24
Number of connections (outside of projects) - events, introductions, other connections			397
Number of events hosted by PIC			23
Number of participants at PIC events			1886
Number of international events PIC attended			13
Number of international events PIC was the organizer or partner			1
Number of international collaboration meetings			162
Number of Members			217
Number of SME's that are members			143
Number of Universities & colleges that are members			9
Number of Research institutions that are members			6
Number of Anchor firms that are members			8

Number of international firms that are members			14
Member retention rate			75%
Number of industry members involved as a consortium member or supporting member of Capacity Building projects			34
Number of services, products or processes expected			650
<i>a.1 Services</i>	24	0	24
<i>a.2 Products</i>	424	0	424
<i>a.3 Processes</i>	202	0	202
Number of services, products or processes created or developed			345
<i>b.1 Services</i>	49	1	50
<i>b.2 Products</i>	139	5	144
<i>b.3 Processes</i>	143	8	151
Anticipated IP Assets Registered (Patent, Trademark, Breeder rights)			79
Anticipated IP Assets Non-Registered (Trade Secret, Copyright)			155
Reported IP Assets, Registered (Provisional/Non-Provisional Patent, Trademark, Plant Breeders Rights)			91
Reported IP Assets Non-Registered (Trade Secret, Copyright)			346
% of Technology projects focused on co-products	12/36		33.30%
Follow on investment - Capital - VC, government, private equity, other			\$303,467,500
Number of organizations that received follow-on investment			21
Number of new joint ventures, partnerships or corporations			8
% of Technology projects that have environmental benefits	22/36		61%
10-year GDP expected *for 28 projects analyzed			15.0B

U: Data Security Statement

Protein Industries Canada is committed to protecting our members' and program data. Our IT service provider virtually protects Protein Industries Canada's data by utilizing several types of anti-virus software, including Sophos Intercept X Advanced, Huntress, Threat Locker, Barracuda SPAM, SPAMTitan, Malware, Virus Filtering and DNS Filtering, along with deploying Multi-Factor Authentication for employee sign-in.

Our website utilizes Craft CMS software, though no personal or private information is stored as part of the website. Information is considered sensitive and confidential (e.g. project proposals and billing information) is stored on access restricted drives within our server.

MNP was previously engaged by Protein Industries Canada to perform a cyber-security assessment with the objective of identifying key security exposures and to support Protein Industries Canada in identifying prioritized, industry accepted practices and security controls that address the areas of greatest risk to the organization.

V: Statement of total funding received during the year for O&A

	2022-23	Total to date
ISI Funding Recognized as Revenue	\$4,447,816	\$13,792,314
Program Management Fees & Membership Revenue	\$4,294,273	\$10,484,465
Sponsorship & Other Revenue	\$669,343	\$1,326,716
Total	\$9,411,432	\$25,603,495

2022–2023 Technology Projects Overview

[PIC20.01 Creating high value co-product for hemp and canola using novel processing](#)

Botaneco, Corteva, Rainfed Foods

[PIC20.02 Improving protein in Canadian canola](#)

Corteva, Botaneco, Bunge

[PIC20.03 Improving on-farm logistics and food traceability](#)

Provision Analytics, Skymatics, Verge Technologies, Coutts Agro

[PIC20.05 Supporting Canadian flexitarian processing needs](#)

Griffith Foods, k2Milling, Persall Fine Foods

[PIC20.08 Furthering pea and fava bean processing on the prairies](#)

Roquette, Prairie Fava

[PIC20.09 Improving the functionality of pulse-based proteins](#)

Ingredion Incorporated, Ingredion Plant-Based Protein Specialties (Canada), Inc., O.M.D. Food Products Corp., T Base 4 Investments Corp., Verdient Foods

[PIC20.11 Commercializing the world's foremost canola and pea protein ingredients](#)

Merit Functional Foods, Pitura Seeds, The Winning Combination

[PIC20.16 Creating plant-based foods using Prairie-grown and -processed pulses](#)

AGT Food and Ingredients, ulivit, tuft + paw

[PIC20.17 Creating a new usage from processing co-products](#)

Lucent BioSciences, AGT Food and Ingredients

[PIC20.20 Developing new high-protein crop varieties](#)

DL Seeds, SeedNet, Sightline Innovation Inc.

[PIC20.29A Developing a farm-efficiency and traceability platform](#)

Farmers Edge, OPlsystems

[PIC20.29B Improving traceability and marketing for Canada's plant-based sector](#)

Farmers Edge, OPlsystems, TrustBIX Inc.

[PIC20.32 Developing new plant-protein products from Western Canadian crops](#)

Mera Development Corp., Mera Food Group, Benson Farms, Sonic Milling Systems, Pacific Ridge Trading Corp.

[PIC20.35 Improving the protein content of pulse-based products](#)

GrainFrac Inc., Ripple Foods, Tomtene Seed Farm

[PIC20.47 Developing and commercializing domestic soybean protein ingredients](#)

SeedComm Canada Ltd. / Canada Protein Ingredients Ltd. - Ingrédients Protéiques du Canada Ltée (CPI-IPC), Agrocorp Processing Ltd, Synthesis Agri-Food Network, Semences Prograin, DJHendrick International Inc.

[PIC20.52 Developing artificial intelligence spraying technology](#)

Precision.ai, Global Institute for Food Security (GIFS), Sure Growth Solutions Inc., Exceed Grain Marketing

[PIC21.01 Developing new applications for pulse flours, for use in products within Canada and abroad](#)

Avena Foods Limited, Bakenology Ltd., Big Mountain Foods, Daiya Foods, Village Bakery

[PIC21.05 Expanding medical and at-home uses of plant-based protein blends](#)

Enhanced Medical Nutrition, Gruppo Nutrition Inc.

[PIC21.10 Developing new plant-based products made using Canadian-grown crops](#)

Merit Functional Foods, Daiya Foods, The Winning Combination, Inc.

[PIC21.11 Developing high-quality meat alternatives](#)

Wamame Foods, Merit Functional Foods, Wismettac Asian Foods, Crush Dynamics, Teja Food Group, Sierra Meats & Seafood

[PIC21.13 Developing farm-to-fork ecosystem for lupin in Canada](#)

Lupin Platform Inc., PURIS, Lumi Foods, Hensall Co-op

[PIC21.16 Developing a plant-based seafood product line](#)

New School Foods, Liven Proteins

[PIC21.17 Developing pea and hemp varieties for ingredient processing](#)

NRGene, Farmers Business Network (FBN), Manitoba Harvest, Pulse Genetics

[PIC21.19 Improving nutrition and functionality of plant-based food products](#)

YoFiit, Avena Foods Limited, Roquette Canada

[PIC21.26 Enhancing Canada's plant-based cheese market](#)

Lumi Foods, Crush Dynamics Inc., Ferma Farms, Save-On-Foods

[PIC21.28 Commercializing a sustainable micronutrient fertilizer](#)

Lucent Biosciences, AGT Food and Ingredients, Aberhart Ag Solutions, IN10T Canada, NuWave Research

[PIC22.01 Creating a better plant-protein ingredient](#)

More Than Protein Ingredients Ltd., Hamman Ag Research Inc., Quantum Mechanical Technology (Gentle Processing)

[PIC22.03 Creating high-protein plant-based foods using Canadian chickpeas and food tech extraction technology](#)

Humble and Frank Foods Ltd., InnovoPro, Sliced FC

[PIC22.05 Developing new line of plant-based seafood alternatives](#)

Konscious Foods, Canadian Pacifico Seaweeds, Merit Functional Foods

[PIC22.06 Increasing domestic oat ingredient innovation amid surging demand for plant-based dairy alternative products](#)

Oat Canada Inc., Roquette Canada Ltd.

[PIC22.10 Creating a clean-label soy protein](#)

New Protein International Inc. (NPI), Hensall Co-op., Huron Commodities

[PIC22.14 Strategically increasing Eastern Canada's processing capacity](#)

DJHendrick International Inc., Eastern Canada Oilseed Development Alliance, ProSoya Inc.

[PIC22.15 Using novel, sustainable methods to develop canola protein for diverse value-added uses](#)

AGT Food and Ingredients, Federated Co-operatives Limited (FCL), ulivit

[PIC22.16 Creating a new line of fava-based food products](#)

Prairie Fava Ltd., Big Mountain Foods

[PIC22.17 Researching sunflower processing to increase availability of sustainable, non-allergenic ingredients in Canada](#)

Burcon Nutrascience Corporation, Pristine Gourmet (Persall Fine Foods Co.)

[PIC22.18 Increasing plant-based food and beverage options through oat ingredient innovation](#)

Plant Veda Foods Ltd., Avena Foods Ltd., Thirstea Beverages Ltd., HPP Canada

2022–2023 Capacity Building Projects Overview

[CAP21.01 Introducing youth to careers across the agrifood sector](#)

Enterprise Machine Intelligence and Learning Initiative, Actua, Agriculture in the Classroom Canada

[CAP21.03 Securing and strengthening Canada's food supply chain](#)

The McGill Centre for the Convergence of Health and Economics, Bivizio Inc, British Columbia Food and Beverage, Conseil de la transformation alimentaire du Québec (CTAQ), Food and Beverage Atlantic, Food and Beverage Canada, Food and Beverage Manitoba, Food and Beverage Ontario, University of Ottawa

[CAP21.05 Evaluating health effects of pulses in dog food](#)

Pulse Canada, AGT Food and Ingredients, BSM Partners

[CAP21.06 Promoting inclusion of Indigenous groups in Canadian agriculture](#)

Indigenous Works, University of Saskatchewan: College of Agriculture and Bioresources

[CAP21.07 Strengthening Indigenous wild rice supply chain](#)

Myera Nu-agri-nomics Group Canada Inc., Southeast Resource Development Council

[CAP21.12 Improving data use within Canadian agrifood sector](#)

Enterprise Machine Intelligence and Learning Initiative, Alberta Data Institute

[CAP22.06 Increasing skills and talent in Canada's agrifood sector](#)

Palette Skills, University of Saskatchewan

[CAP22.07 Advancing fermentation processing in Western Canada](#)

The Saskatchewan Food Industry Development Centre Inc., Global Agriculture Advancement Partnership, University of Saskatchewan, Ag-West Bio

[CAP22.09 Addressing Canada's food processing labour shortage with new post-secondary programs](#)

Assiniboine Community College, Roquette

[CAP22.13 The first Canada-led international conference on plant-based food: Plant Forward](#)

Protein Industries Canada, Pulse Canada, Plant-Based Foods of Canada

[CAP22.15 Enabling SME growth across Canada with new program](#)

Protein Industries Canada, The Ivey Academy at Western University

[CAP22.21 Expanding education and job opportunities for Indigenous youth](#)

Saskatchewan Indian Institute of Technologies, Whitecap Dakota First Nation

[CAP22.22 Supporting the growth of Canada's food and ingredient sector through increased access to capital](#)

Bellwoods Partners, Champlain Advisory Limited

[CAP22.23 Strengthening Canada's regulatory system](#)

Pulse Canada, Loblaw Companies Ltd., Plant-Based Foods of Canada, Protein Industries Canada

[CAP22.24 Expanding work on National Index on Agri-Food Performance](#)

Pulse Canada, Global Institute for Food Security

[CAP22.27 Improving connectivity and network infrastructure within Manitoba's sustainable protein ecosystem](#)

University of Manitoba, Enterprise Machine Intelligence and Learning Initiative

[CAP22.28 Connecting plant-based companies with an ecosystem map](#)

Social Entrepreneurship Enclave, Whisk Labs, Spring Activator

[CAP22.29 Strengthening Atlantic Canada's plant-based food and ingredient ecosystem](#)

Eastern Canada Oilseed Development Alliance, Dalhousie University, University of Prince Edward Island